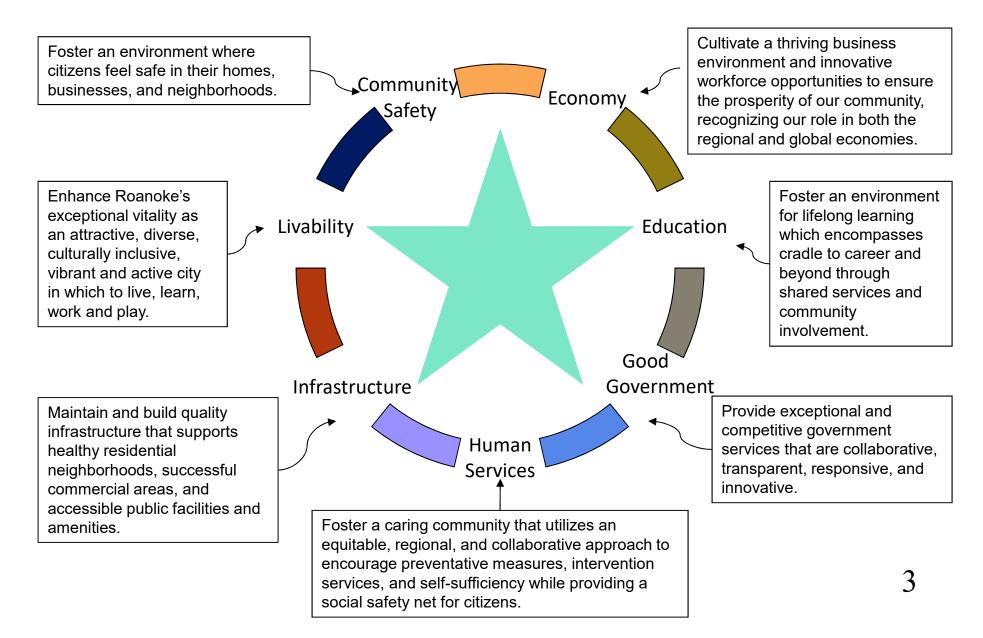


#### The Vision

The City of Roanoke is a safe, caring and economically vibrant community in which to live, learn, grow, play and prosper.

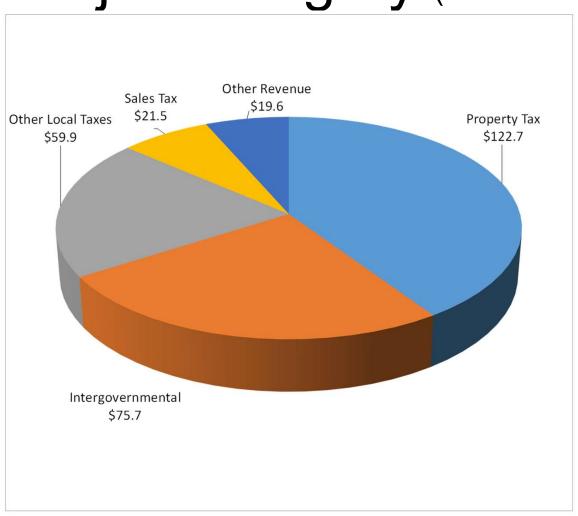
### City of Roanoke Priorities



### FY 2019-2020 Budget

- Recommended budget is balanced at \$299,431,000, an increase of \$7.7 million or 2.65%, and meets the priorities established by City Council
- Key Budget Highlights:
  - Includes funding for strategic investments in all priority areas, compensation and contractual/inflationary cost adjustments including funding for:
    - Support of Roanoke City Public Schools
    - Fire and Police support
    - Mental health services in Jail facility and Jail operations support
    - Children's Services Act needs
    - Registrar operations, election needs
    - Vehicle maintenance needs
    - Library teen services and library utilities
    - Greenway, trail and parks maintenance
    - Support for Blue Ridge Behavioral Healthcare and Health Department

# FY 2020 Revenue Estimate by Major Category (in millions)



#### FY 2020 Local Tax Revenue Estimate

Tax	FY 2018 Actual	FY 2019 Adopted	FY 2020 Estimate	Growth (\$)	Growth (%)
Real Estate	\$82,708,548	\$84,560,866	\$87,765,000	\$3,204,134	3.79%
Sales	21,426,783	20,707,000	21,535,280	828,280	4.00
Transient Occupancy	5,375,713	4,500,000	4,612,500	112,500	2.50
Prepared Foods & Beverage	16,609,514	16,500,000	16,500,000	0	0.00
Cigarette Tax	2,152,811	2,272,500	2,150,000	(122,500)	(5.39)
Motor Vehicle License	2,955,266	2,860,000	3,000,000	140,000	4.90
Communications Tax	6,357,300	6,500,000	6,300,000	(200,000)	(3.08)
Personal Property	22,782,236	23,256,000	23,721,120	465,120	2.00
Business License	13,499,995	12,775,000	13,030,500	255,500	2.00
Other*	25,329,516	25,093,000	25,462,600	369,600	1.47
TOTAL	\$199,197,682	\$199,024,366	\$204,077,000	\$5,052,634	2.54%

<sup>\*</sup>Other: District Taxes, Public Service Corp, Penalties/Interest, Utilities Tax, Recordation and Probate, Admissions, Franchise Fees, Bank Stock, Delinquent Taxes

### FY 2020 Total Revenue

	Growth	Estimated Total
Local Taxes	\$5,052,634	\$204,077,000
Permits, Fees and Licenses	31,800	929,800
Fines and Forfeitures	24,350	1,049,350
Revenue from Use of Property/Money	185,000	477,000
Intergovernmental	1,658,900	75,748,134
Charges for Services	766,808	16,509,208
Miscellaneous	12,508	640,508
Total Revenue Growth – 2.65%	\$7,732,000	\$299,431,000

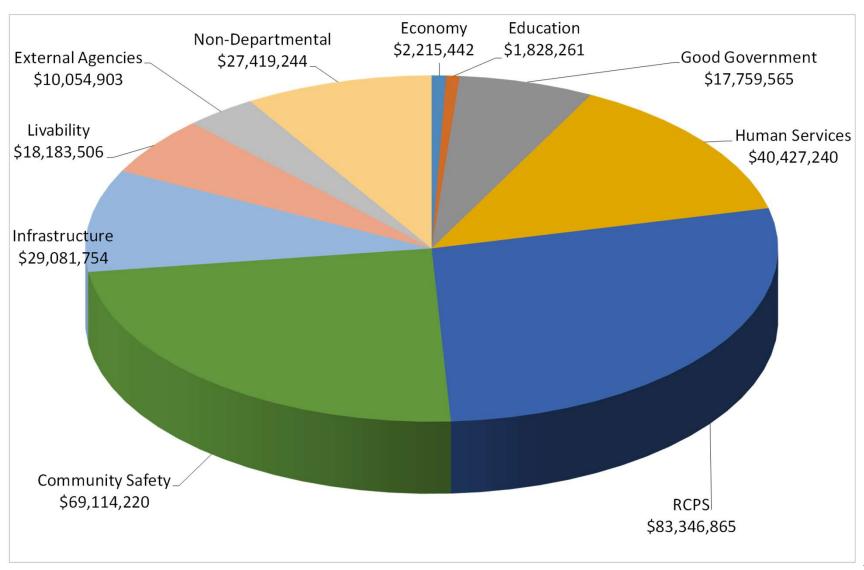
### Proposed Fee Adjustments

Fire Department	Current Rate	Proposed Rate
Fire/EMS Re-Inspection Fees	\$33 With second re- inspection	\$50 With first re-inspection
Fire Permit Fees	\$35	\$50
Fire Site Survey Report Fee	\$35	\$50

## Proposed Fee Adjustments (continued)

- Parks & Recreation Fee Compendium
- Background / Context
  - First Comprehensive Update to Entire Compendium
  - Master Plan Update Focus on Best Practices on Cost Recovery Model
  - Market Balancing / Benchmarking with Public / Private Sector
- Key Components
  - Removal of Non-Relevant Fees
  - Establishment of Fees Based on Actual Program Costs
  - Addressing Inflationary Cost Increases
    - Labor and Materials
  - Identifying Fees Specific to Service Provided
  - Consistently Applied Resident / Non-Resident / Profit/Non-Profit Fee Structure

### **Priority Allocations**



### FY 2020 Supplemental Enhancements

- Community Safety
  - New 811/911 Center operating expenses
  - Jail Operations, Fire and Police support
  - Mental Health services in Jail facility
  - Fire/EMS reserve apparatus storage (lease) and safety inspections
- Economy
  - Performance agreements
  - Economic Development Specialist position

- Education/RCPS
  - RCPS funding determined by funding formula
    - 40% of adjusted local taxes
    - Increase of \$2,100,338 over adopted FY 2019
  - DARE program funding reimbursed by RCPS
- Good Government
  - Utilities and operating support for Registrar's office

#### Human Services

- Reallocation of CSA funding for children requiring specialized attention and for increased placements in residential facilities
- Cremations funding increase

#### Infrastructure

- Additional operating support for Facilities
- Additional Fleet Maintenance for vehicles

#### Livability

- Tipping fees
- Support for Library teen services
- Greenway and trail maintenance
- Parks maintenance
- Utility increase expense for new Melrose Library

#### External Agencies

- Blue Ridge Behavioral Healthcare
- Health Department
- Hotel Roanoke Conference Center Commission
- Service District Taxes (Downtown & Williamson Road)
- Visit Virginia's Blue Ridge

#### Reserved Allocations

- Compensation (2.75%)
- Medical Insurance
- Debt Service
- Budget Contingency

## FY 2020-2024 Capital Improvement Program

 Investments made within the parameters of the debt policy with consideration of required debt service

### FY 2020-2024 CIP

Project	2020	2021	2022	2023	2024	Total
RCPS	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$25,000,000
Bridge Renovation			11,000,000	11,000,000		22,000,000
Library Master Plan	500,000					500,000
P&R Master Plan			3,000,000			3,000,000
Civic Center	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000
Stormwater Improvements	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000
Curb, Gutter and Sidewalk	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000
Streetscapes Improvements	500,000	500,000	500,000	500,000	500,000	2,500,000
Passenger Rail			1,763,000			1,763,000
Fleet Capital Replacements	1,600,000	600,000	600,000	900,000	600,000	4,300,000
Technology Capital	1,500,000	500,000			1,500,000	3,500,000
Fire Facility Master Plan						
Public Works Service Center	1,500,000	1,500,000				3,000,000
Capital Building Maintenance	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
Campbell Court		4,000,000				4,000,000
Transit Facility	800,000	530,000	7,260,000			8,590,000
TOTALS	\$17,400,000	\$18,630,000	\$35,123,000	\$23,400,000	\$13,600,000	\$108,153,000

• Excess debt service may be available in some years for one-time capital needs, the Undesignated Fund Balance and the Stabilization Reserve.

## Excess Debt Service and One-Time Uses

Excess Debt Service	\$2,638,106
Capital Project Contingency	323,458
Elections	174,824
Enterprise Zones	166,500
Grant Match	150,000
Infrastructure	750,500
Internship Program	46,080
Percent for Art	30,000
Technology	178,258
VML	75,000
Other*	743,486

\*Other use categories include equipment, supplies, Library books, maintenance, Comprehensive Plan staff support, greenway/trail maintenance, furniture and uniforms.

## Capital Improvement Program Parking Fund Considerations

- Proposed Garage/Hotel Project
  - Need to begin building debt service capacity
  - Last comprehensive rate increase 2015
- Proposed Rate Increases
  - Monthly and Residential Monthly Rates: \$5.00 / month
  - Estimated revenue generation \$250,000 annually

## Capital Improvement Program Parking Fund Considerations

- Garage Automation / Improvements
  - Gainsboro, Campbell, Church Avenue, & Market Garages
  - Establish single short term rate \$1.00 per ½ hour
  - Eliminate flat rates / overlapping Rates
  - Maintain \$8 maximum
  - 24 hour operation established / maintained at automated garages
  - Estimated revenue generation \$ 20,000 annually
  - Expense / labor savings
- Gainsboro Lot / Higher Education Lot
  - Existing evening/overnight rate term extended to correspond to adjacent Gainsboro Garage

### **Budget Calendar**

- Budget Public Hearing
  - April 25, 2019
  - 7:00 p.m. (Council Chamber)
  - General Fund, Real Estate, HUD Consolidated
    Plan
- Council Briefing/Budget Study
  - May 6, 2019
  - 9:00 a.m. (Council Chamber)
- Budget Adoption
  - May 13, 2019
  - 2:00 p.m. (Council Chamber)